"What is important is to have a proactive approach and anticipate issues and have an open dialogue with customers about risk"

- Mr. Fathi Tlati

President of DHL's Global Auto-Mobility Sector

"You have to put in place measures that enable society to continue reasonably normally when [a risk event] strikes, which means you have to have those systems already in place."

- Baroness Pauline Neville-Jones

Conservative Peer in the UK House of Lords

"The use of models is crucial in terms of disciplining our thinking."

- **Professor René M. Stulz**

Everett D. Reese Chair of Banking and Monetary Economics and the Director of the Dice Center for Research in Financial Economics at The Ohio State University

"Political Risk is commonplace. Actions by governments affect markets through regulation, taxation, and subsidy every day."

- Rick Herrmann

Professor Emeritus and Former Director of the Mershon Center for International Security Studies

"The US Federal Reserve's response to COVID-19 has been absolutely unprecedented... they absolutely brought out the bazooka."

- Steve Salopek

Senior Lecturer at The Ohio State University
Fisher College of Business and former Head of Small Cap Strategies at Voya Investment Management

"Limit [foreign country] investments as much as possible to drive up ROI and reduce downside risk"

- Mr. Nick Kaufman

Director of Risk Management at Greif

"40% of firms responded that their Boards of Directors have been more engaged since the COVID-19 shock hit, with the Risk and Audit Committees meeting more regularly."

- Professor Isil Eril

Academic Director at The Risk Institute, David A. Rismiller Chair in Finance

"Resilience is top of mind for executives as post-pandemic supply chain complexity grows"

- Mr. Fathi Tlati

President of DHL's Global Auto-Mobility Sector

"I think a lot of the risks we now face can be quite enduring – pose real structural challenges to our society."

- Baroness Pauline Neville-Jones

Conservative Peer in the UK House of Lords

"It is critical to remember that the people that you are trying to model reflect behavior biases."

- **Professor René M. Stulz**

Everett D. Reese Chair of Banking and Monetary Economics and the Director of the Dice Center for Research in Financial Economics at The Ohio State University

"Given the severity and the economic impact of COVID-19 the global financial markets have functioned surprisingly well."

- Steve Salopek

Senior Lecturer at The Ohio State University Fisher College of Business and former Head of Small Cap Strategies at Voya Investment Management

"Large majorities see China threatening numerous things including the environment, cyber security, trade, jobs in America, military security in the United States and its allies, and human rights."

- Rick Herrmann

Professor Emeritus and Former Director of the Mershon Center for International Security Studies

"We try to set up an environment where you can tell when an issue is starting to arise to get in front of it rather than being reactionary after you find out there is a problem"

- Mr. Nick Kaufman

Director of Risk Management at Greif

"We are now in a situation where the state is no longer capable of providing complete coverage."

- Baroness Pauline Neville-Jones

Conservative Peer in the UK House of Lords

"The stock market is not the economy."

- Professor René M. Stulz

Everett D. Reese Chair of Banking and Monetary Economics and the Director of the Dice Center for Research in Financial Economics at The Ohio State University

"Every crisis is different, but the response in terms of monetary policy is escalating."

- Steve Salopek

Senior Lecturer at The Ohio State University
Fisher College of Business and former Head of Small Cap Strategies
at Voya Investment Management

"We have an interrelated and interdependent economy"

- Mr. Walter Spiegel

Vice President/ General Counsel/ Chief Compliance Officer at Standard Textile

"The COVID-19 Crisis resulted in, in addition to geopolitical pressures, a rise in more restrictive measures that threaten to fragment global supply chains"

- Mr. Fathi Tlati

President of DHL's Global Auto-Mobility Sector

"Terrorism and Cyber come through forms and manners which the State can't actually block."

- Baroness Pauline Neville-Jones

Conservative peer in the UK House of Lords

"Risks attached to big choices are big as well... risk management has a huge role to play in evaluating the strategic risks."

- **Professor René M. Stulz**

Everett D. Reese Chair of Banking and Monetary Economics and the Director of the Dice Center for Research in Financial Economics at The Ohio State University

"The normal financial markets are unemotional and unforgiving."

- Steve Salopek

Senior Lecturer at The Ohio State University Fisher College of Business and former Head of Small Cap Strategies at Voya Investment Management